

**The Simpson Centre**  
for Health Services Research  
innovation | intervention | implementation



# RAPID RESPONSE - YEAR IN REVIEW



LIVERPOOL  
HOSPITAL

Intensive Care Unit



**KEN HILLMAN**

*13<sup>th</sup> International Conference on Rapid Response  
Teams and Medical Emergency Teams  
Chicago, USA; 11-12 May 2017*

**I would like to acknowledge  
Michael DeVita for his help  
and sharing his expertise in  
the preparation of this  
presentation**

# I have the following conflicts of interest

- **National Health and Medical Research Council grants:**
  - 2 grants evaluating the MET system – approximately AUD \$1 million
  - 1 grant recently awarded to evaluate the impact of a state-wide programme in reducing cardiac arrests and other adverse events in Emergency Departments AUD\$1 million (NHMRC \$471,409; Heart Foundation and Clinical Excellence Commission financial and in-kind contributions \$543,000)
- **Sotera Wireless**
  - Share options

Mortality is a poor proxy for quality  
of patient care

RRS should also focus on the  
causes for poor quality of care as  
well as responding to it

*BMJ 2016;353:i2750*

# COMPARISON OF NEWS WITH SINGLE MET CRITERIA

- NEWS  $\geq 7$  compared to single MET criteria
- Some MET values have higher sensitivity (ie correctly identifies) than NEWS
- All MET values have lower specificity – (ie picks up more patients)

*CCM 2016;44:2171*

# COMMENTS

- Single centre study
- More mistakes with NEWS scores
- NEWS misses life-threatening situations, eg seizures, airway obstruction which do not have numbers
- Disempowers nurses by medically proscriptive score
- Ignores “concern”
- Most important feature of ‘triggers’ - **CHANGE ORGANISATIONAL CULTURE**
- All trials and meta-analysis showing improvement in mortality, cardiac arrests have used **MET** not **NEWS**

# CARDIAC ARREST AND MORTALITY TRENDS

- 2002-2009
- >9 million admissions
- 82 NSW hospitals
- IHCA – in-hospital cardiac arrests  
IHCA – related mortality  
Hospital mortality

*MJA 2014;201:167-170*

# CARDIAC ARREST AND MORTALITY TRENDS

- RRS uptake over 8 years  
32% → 74%
- IHCA – 52% decreased rate
- IHCA related mortality – 53% decreased rate
- Mortality 23% decrease

**ALL  $P < 0.01$**

*MJA 2014;201:167-170*



- Reduced incidence IHCA
- 5% related to improvements in delivery of CPR
- 95% related to prevention of IHCAs

*MJA 2014;201:167-170*

# **SINGLE CALL MET SYSTEM vs TWO-TIERED SYSTEM WITH HOME TEAM INVOLVEMENT**

- ↑ Clinical reviews
- ↑ Rapid response calls
- No decrease in cardiac arrests or deaths

*Resuscitation 2015;17:77-82*

# STATEWIDE STANDARDISED IMPLEMENTATION OF A RRS IN 280 HOSPITALS

- Majority had already introduced a RRS
- No change in the rates of cardiac arrests and deaths.
- **ALSO** – reduction in low mortality DRG rates by 20% ( $P < 0.001$ )

*Resuscitation 2016;107:47-56*

# TRACK AND TRIGGER FOR END-OF-LIFE

One-third of all RRS calls are  
for patients at the end-of-life

*CCM 2012;40:98*

# “TRACK”

## CriSTAL TOOL

Age, frailty, age care home  
predicts elderly patients near the end-of-  
life

*BMJ Support Palliat Care 2015;5:78*

# NEXT STEPS

## RESPONSE

Honest and empathetic discussions  
with patient and care givers

Empowering patient/care givers to  
make genuine choices

# EARLY WARNING SYSTEM FOR PALLIATIVE CARE

- Intervention EWS – 36 variables predicting mortality and potential palliative care intervention
- 206 patients randomised
- Increased ACD in intervention group
- Lower transfer to ICU

*CCM 2016;44:2171*

EDITORIAL



# Finally time for rapid response systems to be well MET in Europe?

Markus B Skrifvars<sup>1\*</sup> and Ignacio Martin-Loeches<sup>2</sup>

A start towards standardisation in the EU?



# DIVERSIFICATION

- Difficult Airway Response Team (DART)
  - Johns Hopkins
  - Airway management failures
  - Anesthesiologists, ENT, trauma, emergency medicine and risk managers

1. Inconsistent communication processes, including paging issues and delays
2. Lack of knowledge among providers in non-OR areas on when and how to activate airway support
3. Limited accessibility and availability of surgical emergency airway cart from the OR
4. Inconsistent availability of additional experienced attending physicians
5. Lack of clear roles during difficult airway events
6. Lack of familiarity with specialized airway techniques
7. Concerns regarding residents' training and experience

***Mark, Herzer et al. Anesthesia-Analgesia 2015;  
121;127***

# DART: PLAN AND RESULTS

- In situ simulations for teamwork skills at outset
- Results:
  - 2008-13: 360 adult events
  - 23 emergent surgical airways
  - 62 stabilized and transported to the OR
  - NO deaths

# Multidisciplinary pulmonary embolism response teams and systems

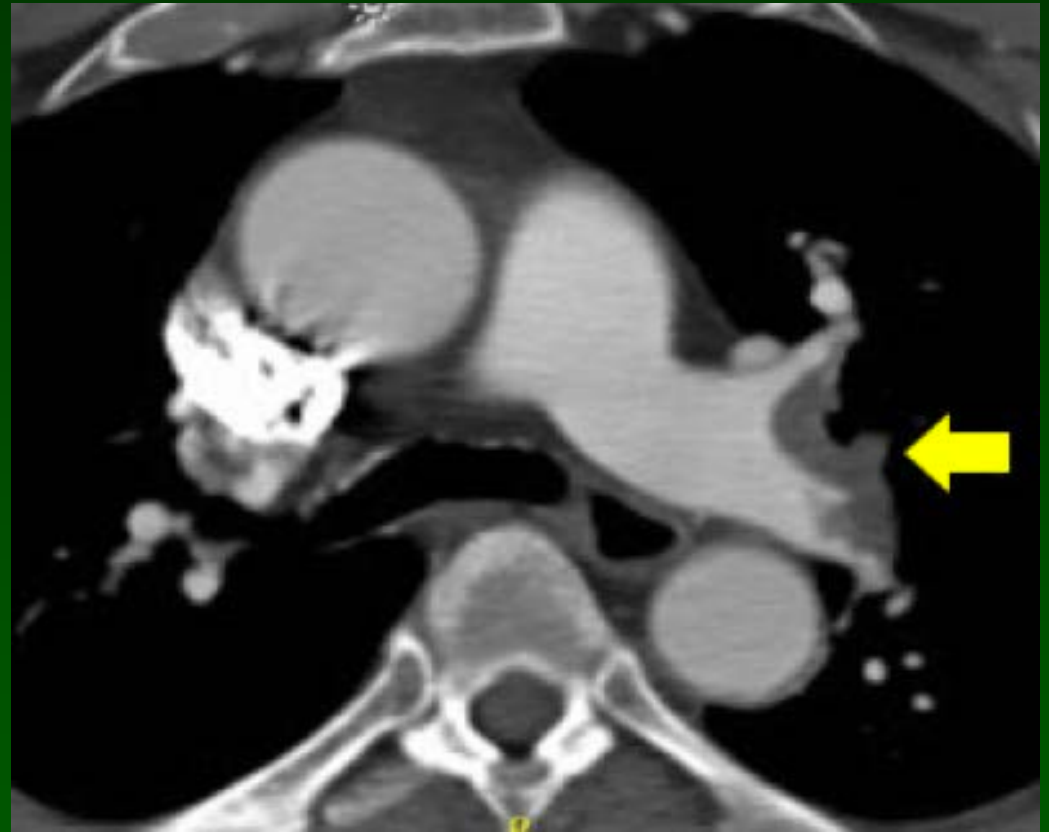
Peter P. Monteleone<sup>1</sup>, Kenneth Rosenfield<sup>1</sup>, Rachel P. Rosovsky<sup>2</sup>

- PE management is becoming increasingly complex due to advancing technologies
  - tPA, catheter directed thrombolysis, percutaneous thrombus aspiration, thrombectomy devices, ECMO
  - Critical situation requiring rapid assessment, interdisciplinary care planning, interdisciplinary personnel participating in care, excellent communication and resource utilization

*Cardiovascular Diagnosis and Therapy*  
2016;6(6):662-667

# PERT

- Teaming up with teams
  - ICU or ED team for patient identification and stabilization
  - Transport team
  - Therapeutic team to determine course of action and implement it
  - Post treatment care



# Nursing and Medical Perceptions of a Hospital Rapid Response System

## New Process But Same Old Game?

*Clint Douglas, PhD, RN; Sonya Osborne, PhD, RN;  
Carol Windsor, PhD, RN; Robyn Fox, PhD, RN;  
Catriona Booker, PhD, RN; Lee Jones, BSc(Hons);  
Glenn Gardner, PhD, RN*

*J Nurs Care Qual*

Vol. 31, No. 2, pp. E1-E10

628 surveys of RNs  
and MDs

- 97% Patients complex
- 95% RRS provides useful help
- 90% Response is timely
- 93% allows them to seek help when worried
- 63% RRS calls taught them management skills
- 87% Disagree RRS degrades skills

# RN AND MD PERCEPTIONS: SAME OLD...

- 14% RNs believed calls were due to ineffective medical management
- 5% MDs believed calls were due to ineffective nursing care
- 70% of both MD and RN would call patient's attending first for patient who has MET criteria!
- 22% MD and 15% RN would not call a RRT if they could not reach the attending
- 17% RN and 8% MD felt they would be criticised

*Sarani B, Sonnard S, Bergey MR, et al. Residents ad perceptions of the impact of a medical emergency team on education and patient safety in an academic medical school. Crit Care Med 2009;37(12):3091-3096.*

*Davies O, DeVita MA, Ayinla R, et al. Barriers to activation of the rapid response system. Resuscitation 2014;85:1152-1161.*

# PATIENT EXPERIENCE

Consumer participation in early detection of the deteriorating patient and call activation to rapid response systems: a literature review

Jane Vorwerk and Lindy King

*Journal of Clinical Nursing*, 25, 38–52, doi: 10.1111/jocn.12977

- Consumer activated calls rare: < 2.5/month
- Increased staff activated calls
- Decreased ICU transfer, Non-ICU IHCA, mortality
- Reasons for consumer calls:
  - Communication and perceived deterioration
- Overwhelmingly positive consumer responses
  - Felt safer, more empowered, higher satisfaction
- Improved consumer education by nurses